



CAPEX SUMMARY

IL category	Description	Unit	Unit cost	Units	Ext. Cost	Match
Design Engineering	Permitting and Drafting	Labor per foot	\$ 0.60	10,863.83	\$ 6,518.30	\$ 2,607.32
Construction						
Construction crews	Contracted teams	Labor per foot	\$ 15.95	10,863.83	\$ 173,278.13	\$ 69,311.25
Construction	Construction Foreman				\$ 173,278.13	\$ 69,311.25
EML						
Underground			\$ 1.09	10,863.83	\$ 11,841.58	
EML	Conduit	Material per foot	\$ 1.09	10,863.83	\$ 11,841.58	\$ 4,736.63
Fiber/Copper						
EML - Underground	HEAVY DUTY OSP TONABLE 48 COUNT	Material per foot	\$ 0.50	4,120.63	\$ 2,043.83	\$ 817.53
EML - Underground	HEAVY DUTY OSP TONABLE 96 COUNT	Material per foot	\$ 0.69	2,347.32	\$ 1,617.31	\$ 646.92
EML	Fiber/Copper		\$ 0.57	6,467.95	\$ 3,661.14	\$ 1,464.45
EML	Optical Equipment + Cabinet	Per cabinet	\$ 25,790.26	-	\$ -	\$ -
EML	Slackloops	Average cost per foot	\$ 0.56	300.00	\$ 168.10	\$ 67.24
EML	Connectorized drop hubs	Average cost per foot	\$ 0.23	10,250.00	\$ 2,408.73	\$ 963.49
EML	Vaults	Average cost per	\$ 245.00	10.00	\$ 2,450.00	\$ 980.00
EML	Splitters - Medium	Cost per unit	\$ 332.59	2.00	\$ 665.18	\$ 266.07
Total EML					\$ 21,194.73	\$ 8,477.89
Other construction material					\$ -	\$ -
Total capex excluding install					\$ 200,991.16	\$ 80,396.46
Customer Premise Equipment	See customer prem	Per take rate install	\$ 352.95	26	\$ 9,282.64	\$ 3,713.06
Install vehicles					\$ -	\$ -
Totals					\$ 210,273.79	\$ 84,109.52 40.0%
Locations at 100%				16	16	
Locations at take rate				12	12	
Take rate				70%	70%	
Project cost per location (excluding CPE & install)				\$	12,561.95	
Project cost per foot (excluding CPE and install)				\$	18.50	
Fiber feet				17,017.95		
Fiber miles				3.22		



Pro Forma Financial Statements: Capex schedule for next 10 years that builds the financial forecast.

Capex Summary	Year	1	2	3	4	5	6	7	8	9	10
Incremental % complete by year		100%	0%	0%	0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cumulative complete by year		100%	100%	100%	100%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Fiber feet	10,863.83										
Total Fiber network capex	\$ 200,991.16										
Total Fiber and install capex	\$ 210,273.79										
Cost per foot	\$ 18.50										
Passed locations	16.00										
Cost per passed location	\$ 12,561.95										

Capital expenditures		Year:	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	Total	
Month:		Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24								
Incremental % of fiber build complete							19%	20%	18%	19%	20%	3%	0%	0%	100%	0%	0%	0%	0%	0%	0%	0%
Engineering costs																						
UG Engineering & Permitting drawing package (includes Field Noting, Base maps, CAD, permit coordination up to 2 hours)		\$ 0.60	1,630	1,630	1,630	1,630									6,518	-	-	-	-	-	-	6,518
Construction																						
Contracted labor		\$15.95					33,149	34,656	31,642	33,149	34,656	6,027	-	-	173,278	-	-	-	-	-	-	173,278
Foreman with benefit load																						
Directing contracted crews above							33,149	34,656	31,642	33,149	34,656	6,027	-	-	173,278	-	-	-	-	-	-	173,278
Total construction							33,149	34,656	31,642	33,149	34,656	6,027	-	-	173,278	-	-	-	-	-	-	173,278
EML																						
EML - Underground																						
Conduit		11,842	-	-	-	-	2,265	2,368	2,162	2,265	2,368	412	-	-	11,842	-	-	-	-	-	-	11,842
HEAVY DUTY OSP TONABLE 24 COUNT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
HEAVY DUTY OSP TONABLE 48 COUNT		2,044	-	-	-	-	391	409	373	391	409	71	-	-	2,044	-	-	-	-	-	-	2,044
HEAVY DUTY OSP TONABLE 96 COUNT		1,617	-	-	-	-	309	323	295	309	323	56	-	-	1,617	-	-	-	-	-	-	1,617
HEAVY DUTY OSP TONABLE 144 COUNT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
HEAVY DUTY OSP TONABLE 288 COUNT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Optical Equipment + Cabinet		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slackloops		168	-	-	-	-	32	34	31	32	34	6	-	-	168	-	-	-	-	-	-	168
Connecterized drop hubs		2,409	-	-	-	-	461	482	440	461	482	84	-	-	2,409	-	-	-	-	-	-	2,409
Vaults		2,450	-	-	-	-	469	490	447	469	490	85	-	-	2,450	-	-	-	-	-	-	2,450
Splitters - Medium		665	-	-	-	-	127	133	121	127	133	23	-	-	665	-	-	-	-	-	-	665
Splitters - Large		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Conduit, fiber cable, slackloops, drop hubs, vaults, splitters, termin		21,195	-	-	-	-	4,055	4,239	3,870	4,055	4,239	737	-	-	21,195	-	-	-	-	-	-	21,195
Total EML																						
Total capex fiber network (property, plant & equipment)			1,630	1,630	1,630	1,630	37,204	38,895	35,512	37,204	38,895	6,764	-	-	200,991	-	-	-	-	-	-	200,991
Installed equipment (EPE) net of customer charges		\$ 191.08	-	-	-	-	-	-	382	220	220	220	220	220	1,520	2,064	1,433	-	-	-	-	5,025
Install labor net of charges		\$ 161.87	-	-	-	-	-	-	324	194	194	194	194	194	1,295	1,748	1,214	-	-	-	-	4,257
Total install capex									706	424	424	424	424	424	2,824	3,812	2,647	-	-	-	-	9,283
Total capex (property, plant & equipment) with install			1,630	1,630	1,630	1,630	37,204	38,895	36,218	37,627	39,318	7,188	424	424	203,815	3,812	2,647	-	-	-	-	210,274



Pro Forma Financial Statements: Includes Income Statement, Balance Sheet, and Statement of Cash Flows for next 10 years.

WITH GRANT

Pro Forma Income Statement Summary										
Year	1	2	3	4	5	6	7	8	9	10
Monthly incremental % complete	100%	0%	0%	0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cumulative complete by year	100%	100%	100%	100%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Total subscribers	8	19	26	26	26	26	26	26	26	26
Grant revenue	81,184	2,926	-	-	-	-	-	-	-	-
RDOF grant revenue	-	-	-	-	-	-	-	-	-	-
Subscriber fee revenue	2,319	13,398	22,938	25,722	25,722	25,722	25,722	25,722	25,722	25,722
Total revenue	83,503	16,323	22,938	25,722	25,722	25,722	25,722	25,722	25,722	25,722
Cost of goods sold	178	239	201	114	114	114	114	114	114	114
Gross profit	83,325	16,085	22,737	25,608	25,608	25,608	25,608	25,608	25,608	25,608
Total operating expense	864	4,787	8,117	9,089	9,089	9,089	9,089	9,089	9,089	9,089
Operating income	82,461	11,298	14,620	16,518	16,518	16,518	16,518	16,518	16,518	16,518
Total other expense (income)	10,419	21,729	22,862	22,899	21,564	20,430	20,099	20,099	20,099	20,099
Net income	72,042	(10,430)	(8,243)	(6,381)	(5,046)	(3,912)	(3,581)	(3,581)	(3,581)	(3,581)

1

Pro Forma Income Statement													1	2	3	4	5	6	7	8	9	10	
Year:	1	1	1	1	1	1	1	1	1	1	1	1	1	2	3	4	5	6	7	8	9	10	
Month:	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24											
Revenue																							
Grant revenue	\$ 84,109.52	-	-	-	-	-	32,912	-	-	48,272	-	-	-	81,184	2,926	-	-	-	-	-	-	-	-
Subscriber fee revenue																							
50/50	\$ 49.99	-	-	-	-	-	55	70	85	100	115	130	144	555	2,437	3,882	4,304	4,304	4,304	4,304	4,304	4,304	4,304
100/100	\$ 79.99	-	-	-	-	-	24	48	72	96	120	144	158	504	3,132	5,444	6,119	6,119	6,119	6,119	6,119	6,119	6,119
500/500	\$ 89.99	-	-	-	-	-	27	54	81	108	135	162	186	567	3,523	6,125	6,884	6,884	6,884	6,884	6,884	6,884	6,884
1000/1000	\$ 109.99	-	-	-	-	-	33	66	99	132	165	198	231	693	4,306	7,486	8,414	8,414	8,414	8,414	8,414	8,414	8,414
Subscriber fee revenue							139	238	337	436	535	634	733	2,319	13,398	22,938	25,722	25,722	25,722	25,722	25,722	25,722	
Total revenue							33,051	238	337	48,707	535	634	733	83,503	16,323	22,938	25,722	25,722	25,722	25,722	25,722	25,722	
Cost of goods sold																							
Bandwidth Expense	\$ -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	\$ -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Data Center	\$ 9.51	-	-	10	10	10	10	10	10	10	10	10	10	86	114	114	114	114	114	114	114	114	114
Fuel Expenses	\$ 11.51	-	-	-	-	-	23	14	14	14	14	14	14	178	239	201	114	114	114	114	114	114	114
Cost of goods sold				10	10	10	33	23	23	23	23	23	23	178	239	201	114	114	114	114	114	114	114
Gross profit				(10)	(10)	(10)	33,019	215	314	48,684	512	611	711	83,325	16,085	22,737	25,608	25,608	25,608	25,608	25,608	25,608	25,608
Gross margin				100.0%	100.0%	100.0%	100.0%	99.9%	90.2%	93.1%	100.0%	95.6%	96.3%	99.8%	98.5%	99.1%	99.6%	99.6%	99.6%	99.6%	99.6%	99.6%	99.6%
Operating expenses																							
Sales and marketing	\$ 4.33	-	-	-	-	-	9	14	19	24	29	35	41	130	720	1,221	1,367	1,367	1,367	1,367	1,367	1,367	1,367
Technical operations expense	\$ 12.28	-	-	-	-	-	25	39	54	69	83	98	113	368	2,041	3,461	3,875	3,875	3,875	3,875	3,875	3,875	3,875
Customer support expense	\$ 6.15	-	-	-	-	-	12	20	27	34	42	49	57	185	1,023	1,735	1,942	1,942	1,942	1,942	1,942	1,942	1,942
G&A expense	\$ 6.04	-	-	-	-	-	12	19	27	34	41	48	56	181	1,003	1,701	1,905	1,905	1,905	1,905	1,905	1,905	1,905
Total operating expense							58	92	127	151	196	230	274	864	4,787	8,117	9,089	9,089	9,089	9,089	9,089	9,089	9,089
Operating income				(10)	(10)	(10)	32,961	122	187	48,523	316	380	457	82,461	11,298	14,620	16,518	16,518	16,518	16,518	16,518	16,518	16,518
Operating margin				100.0%	100.0%	100.0%	100.0%	99.7%	51.5%	55.5%	99.6%	59.0%	60.0%	98.8%	69.2%	63.7%	64.2%	64.2%	64.2%	64.2%	64.2%	64.2%	64.2%
Other expense (income)																							
Depreciation & Amortization	14	27	41	54	364	688	1,004	1,326	1,662	1,730	1,742	1,753	1,764	10,405	21,729	22,862	22,899	21,564	20,430	20,099	20,099	20,099	20,099
Interest expense	-	5	10	-	-	-	-	-	-	-	-	-	-	14	-	-	-	-	-	-	-	-	-
Total other expense (income)														10,419	21,729	22,862	22,899	21,564	20,430	20,099	20,099	20,099	20,099
Net income				(14)	(32)	(50)	(64)	(374)	(698)	31,957	(1,203)	(1,475)	46,793	72,042	(10,430)	(8,243)	(6,381)	(5,046)	(3,912)	(3,581)	(3,581)	(3,581)	(3,581)
Net margin				100.0%	100.0%	100.0%	100.0%	100.0%	96.7%	<i>n/m</i>	(43.7%)	96.1%	(266.5%)	(216.6%)	86.3%	(63.9%)	(35.9%)	(24.8%)	(19.6%)	(15.2%)	(13.9%)	(13.9%)	(13.9%)

Note: Revenue includes grant revenue



Pro Forma Financial Statements: Includes Income Statement, Balance Sheet, and Statement of Cash Flows for next 10 years.

WITH GRANT

Pro Forma Balance Sheet Summary										
Year	1	2	3	4	5	6	7	8	9	10
Cash	0	(0)	0	(0)	0	0	0	0	0	0
Other current assets	1,054	1,046	522	522	522	522	522	522	522	522
PPE	193,410	175,493	155,278	132,379	110,815	90,385	70,286	50,187	30,087	9,988
Current liabilities	456	1,009	1,379	1,379	1,379	1,379	1,379	1,379	1,379	1,379
Debt	-	-	-	-	-	-	-	-	-	-
Retained earnings and equity	(14)	3,218	1,543	3,101	55,848	94,778	129,934	166,337	204,678	199,624

1

Pro Forma Balance Sheet													1	2	3	4	5	6	7	8	9	10
Year:	1	1	1	1	1	1	1	1	1	1	1	1	1	2	3	4	5	6	7	8	9	10
Month:	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24										
Assets																						
Current assets																						
Cash	-	3,264	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	0	0	0	0	(0)	0	0	0	0	0	0	0	0
Accounts receivable	7.31	-	-	-	-	15,908	16,631	16,684	16,807	17,530	3,792	900	154	154	372	522	522	522	522	522	522	522
Inventory	117.7	-	-	-	-	15,908	16,631	16,684	16,807	17,530	3,792	900	900	900	675	-	-	-	-	-	-	-
Total current assets		3,264	(3,264)	(3,264)	12,644	13,367	13,454	13,601	14,349	3,898	1,030	1,054	1,054	1,054	1,046	522	522	522	522	522	522	522
Property, plant & equipment																						
Fiber network	1,630	3,259	4,889	6,518	43,722	82,616	118,129	155,332	194,227	200,991	200,991	200,991	200,991	200,991	200,991	200,991	200,991	200,991	200,991	200,991	200,991	200,991
Construction equipment and vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Installed equipment (CPE)	-	-	-	-	-	-	706	1,129	1,553	1,977	2,400	2,824	2,824	6,635	9,283	9,283	9,283	9,283	9,283	9,283	9,283	9,283
Accumulated depreciation	(14)	(41)	(81)	(136)	(500)	(1,189)	(2,193)	(3,518)	(5,189)	(6,910)	(8,652)	(10,405)	(10,405)	(32,133)	(54,996)	(77,895)	(99,459)	(119,889)	(139,988)	(160,087)	(180,186)	(200,285)
Total property, plant & equipment	1,616	3,218	4,807	6,383	43,222	81,428	116,642	152,943	190,600	196,058	194,740	193,410	193,410	175,493	155,278	132,379	110,815	90,385	70,286	50,187	30,087	9,988
Total assets	1,616	6,482	1,543	3,119	55,865	94,795	130,096	166,545	204,948	199,956	195,770	194,464	194,464	176,539	155,800	132,901	111,337	90,907	70,808	50,709	30,610	10,511
Liabilities and equity																						
Current Liabilities																						
Accounts Payable	53.95	-	-	17	17	17	162	208	270	332	394	456	456	1,009	1,379	1,379	1,379	1,379	1,379	1,379	1,379	1,379
Payroll related liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	-	-	-	17	17	17	162	208	270	332	394	456	456	1,009	1,379	1,379	1,379	1,379	1,379	1,379	1,379	1,379
Long-Term Liabilities																						
Debt	1,630	3,264	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Long-Term Liabilities	1,630	3,264	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total liabilities	1,630	3,264	-	17	17	17	162	208	270	332	394	456	456	1,009	1,379	1,379	1,379	1,379	1,379	1,379	1,379	1,379
Equity																						
Required initial investment from Grantee	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Additional investment outside of Grant proposal	-	3,264	1,639	3,261	56,382	96,009	99,208	136,815	176,631	124,783	121,961	121,966	121,966	113,919	101,052	84,534	68,016	51,497	34,979	18,461	1,943	(14,576)
Retained Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Income	(14)	(45)	(96)	(160)	(533)	(1,231)	30,726	29,522	28,048	74,841	73,415	72,042	72,042	(10,430)	(8,243)	(6,381)	(5,046)	(3,912)	(3,581)	(3,581)	(3,581)	(3,581)
Total Retained Earnings	(14)	3,218	1,543	3,101	55,848	94,778	129,934	166,337	204,678	199,624	195,375	194,008	194,008	175,530	154,421	131,522	109,958	89,528	69,429	49,330	29,230	9,131
Total equity	(14)	3,218	1,543	3,101	55,848	94,778	129,934	166,337	204,678	199,624	195,375	194,008	194,008	175,530	154,421	131,522	109,958	89,528	69,429	49,330	29,230	9,131
Total liabilities and equity	1,616	6,482	1,543	3,119	55,865	94,795	130,096	166,545	204,948	199,956	195,770	194,464	194,464	176,539	155,800	132,901	111,337	90,907	70,808	50,709	30,610	10,511

Note: Revenue includes grant revenue



Pro Forma Financial Statements: Includes Income Statement, Balance Sheet, and Statement of Cash Flows for next 10 years.

WITH GRANT

Pro Forma Statement of Cash Flows Summary											
Year	1	2	3	4	5	6	7	8	9	10	
Net cash from operating activities	\$ 81,849	\$ 11,859	\$ 15,514	\$ 16,518	\$ 16,518	\$ 16,518	\$ 16,518	\$ 16,518	\$ 16,518	\$ 16,518	
Net cash used in investing activities	\$ (203,815)	\$ (3,812)	\$ (2,647)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Net cash used in financing activities	\$ 121,966	\$ (8,047)	\$ (12,866)	\$ (16,518)	\$ (16,518)	\$ (16,518)	\$ (16,518)	\$ (16,518)	\$ (16,518)	\$ (16,518)	
Cash and cash equivalents at end of period	\$ 0	\$ (0)	\$ 0	\$ (0)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	

Pro Forma Statement of Cash Flows													1	2	3	4	5	6	7	8	9	10	
Year:	1	1	1	1	1	1	1	1	1	1	1	1	1	2	3	4	5	6	7	8	9	10	
Month:	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24											
Cash flows from operating activities																							
Net Earnings	(14)	(32)	(50)	(64)	(374)	(698)	31,957	(1,203)	(1,475)	46,793	(1,426)	(1,373)	72,042	(10,430)	(8,243)	(6,381)	(5,046)	(3,912)	(3,581)	(3,581)	(3,581)	(3,581)	
Adjustments to net earnings																							
Add depreciation	14	27	41	54	364	688	1,004	1,326	1,662	1,730	1,742	1,753	10,405	21,729	22,862	22,899	21,564	20,099	20,099	20,099	20,099	20,099	
Decrease/(Increase) in trade and other receivables	-	-	-	-	-	-	(34)	(24)	(24)	(24)	(24)	(24)	(154)	(217)	(151)	-	-	-	-	-	-	-	
Decrease/(Increase) in inventory	-	-	-	-	(15,908)	(723)	(53)	(123)	(723)	13,738	2,892	-	(900)	225	675	-	-	-	-	-	-	-	
Increase/(Decrease) in trade payable	-	-	-	17	-	-	145	46	62	62	62	62	456	553	370	-	-	-	-	-	-	-	
Increase/(Decrease) in other payables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Net cash from operating activities	-	(5)	(10)	8	(15,917)	(733)	33,019	21	(498)	62,299	3,246	418	81,849	11,859	15,514	16,518	16,518	16,518	16,518	16,518	16,518	16,518	
Cash flows from investing activities																							
PPE capital expenditure	(1,630)	(1,630)	(1,630)	(1,630)	(37,204)	(38,895)	(36,218)	(37,627)	(39,318)	(7,188)	(424)	(424)	(203,815)	(3,812)	(2,647)	-	-	-	-	-	-	-	
Net cash used in investing activities	(1,630)	(1,630)	(1,630)	(1,630)	(37,204)	(38,895)	(36,218)	(37,627)	(39,318)	(7,188)	(424)	(424)	(203,815)	(3,812)	(2,647)	-	-	-	-	-	-	-	
Cash flows from financing activities																							
APIC - Required initial investment from Grantee	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
APIC - Additional investment outside of Grant proposal	-	3,264	(1,625)	1,622	53,121	39,627	3,199	37,606	39,816	(51,848)	(2,823)	5	121,966	(8,047)	(12,866)	(16,518)	(16,518)	(16,518)	(16,518)	(16,518)	(16,518)	(16,518)	
Increase/(Decrease) to Long-term Liabilities	1,630	1,634	(3,264)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Net cash used in financing activities	1,630	4,898	(4,889)	1,622	53,121	39,627	3,199	37,606	39,816	(51,848)	(2,823)	5	121,966	(8,047)	(12,866)	(16,518)	(16,518)	(16,518)	(16,518)	(16,518)	(16,518)	(16,518)	
Net increase/decrease in cash and cash equivalents	-	3,264	(6,528)	-	-	-	(0)	-	-	3,264	(0)	0	0	(0)	0	(0)	0	0	0	0	0	0	
Cash and cash equivalents at beginning of period	-	-	3,264	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	0	0	0	0	0	0	0	0	0	0	0	0	
Cash and cash equivalents at end of period	-	3,264	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	(3,264)	0	0	0	0	0	0	0	0	0	0	0	0	0	

Note: Revenue includes grant revenue